# HOW TO WRITE A COMPETITIVE MSCA IF PROPOSAL



### OUTLINE

- Introduction
- Proposal parts I
  - Excellence (incl. exercise)
  - Impact (incl. exercise)
- Financial Aspects
- Proposal parts II
  - Implementation (incl. exercise)
  - CV, Ethics, Outreach, Communication (Tips & Tricks)





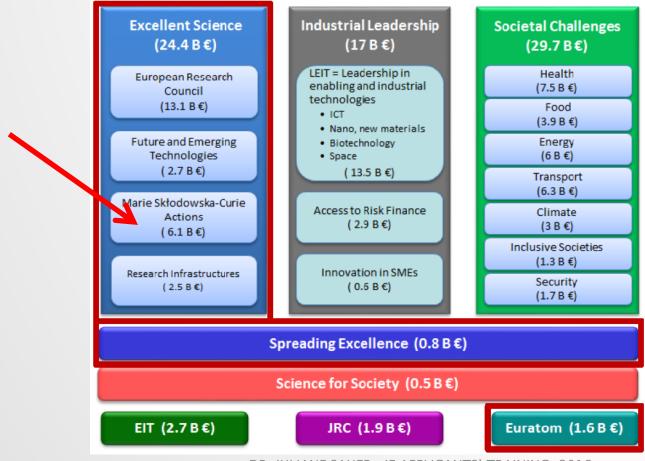
Please open the website

kahoot.it on your
tablet/smartphone/compute
r and play with me!

# INTRODUCTION: MSCA IN H2020



### The Excellent Science Pillar:



### INTRODUCTION: MARIE SKŁODOWSKA-CURIE



#### 'A Mobile Researcher'



"After all, science is essentially international, and it is only through lack of the historical sense that national qualities have been attributed to it."

Marie Sklodowska Curie (1867-1934) moved from Poland to France in 1891. She was the first woman to be awarded a Nobel Prize, the only woman to be awarded in two fields, 1903 in Physics and 1911 in Chemistry.

### Introduction: General Aims of the MSCA



'Brain Gain' & 'Brain Circulation':

- Attract and retain research talent
- Promote sustainable career development in research and innovation
- Ensure excellent and innovative research training



- Individual transnational fellowships
- Focus on career development of postdoctoral fellows
- Training aspects of the proposed project are important



**Eligible Researchers:** 



#### **Experienced Researchers (ER):**

PhD or at least 4 years of research experience at the relevant deadline for submission of proposals



Early stage researchers (ESR):

no PhD and less than 4 years of research experience



### The 'Mobility Rule':

'The researchers shall not have resided or carried out their main activity in the country of their future host organisation for more than 12 month in the 3 years prior to the reference date (relevant deadline for submission of proposals)'

Career Restart Panel, Reintegration Panel, Society & Enterprise Panel: Modified Mobility Rule

(36 months/5 years)

Global Fellowship: Mobility Rule applies only to

outgoing phase



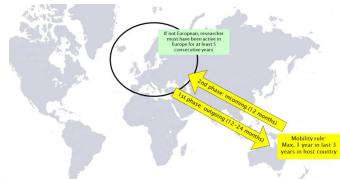
### 2 Types of Fellowships:

### European fellowship (EF):



For fellows coming to or moving within Europe (12–24 months)

### Global fellowship (GF):



For fellows from Europe going to Third countries (12-24 months) and returning (12 months)

VS.



### **European Fellowship (EF):**

- For Experienced Researchers (ERs) of any nationality coming to or moving within Europe
- Mobility rule applies
- 12-24 months
- Call open now
- Budget 2016: € 189.5 million (of which € 10 million earmarked for SE panel)
- Deadline: 14 September 2016



#### EF - How does it work?

- ER applies jointly with a host institution for funding of a research project
- Host institution located in a European Member State (MS) or Associated Country (AC)
- Host Institution recruits the Experienced Researcher (ER) and appoints the supervisor







### 8 Scientific (+3 multidisciplinary) Panels:

Proposals are evaluated in 8 (+3) panels
 CHE, SOC, ECO, ENG, ENV, LIF, MAT, PHY
 (+ Career Restart Panel, Reintegration
 Panel, Society & Enterprise Panel)

 Separate ranking list for each panel

CHE SOC ECO ENG ENV LIF MAT PHY



### Global Fellowship (GF):

For ER from Europe going to Third countries (TC)

and returning

 For nationals of EU-MS/AC or 'long-term residents'

Trans-national mobility mandatory

Mobility rule applies to outgoing phase

Beneficiary in EU-MS/AC

Call open now

Budget 2016: € 29 million

Deadline:14 September 2016



If not European, researcher



**GF** - How does it work?

- ER applies jointly with one host institution located in an EU MS/AC for a research project that has an initial outgoing phase in a partner organisation in a Third Country
- Host Institution (in EU MS/AC) recruits the experienced researcher and appoints the Supervisor
- Partner Organisation nominates a supervisor for the ER and provides Letter of Commitment
- Partner Organisation does not sign Grant Agreement, does not recruit the researcher and does not claim costs

**GF - Panels:** 

#### **8 Scientific Panels:**

- Application to one of 8 scientific panels
- Separate ranking list for each panel



CHE SOC ECO ENG ENV LIF MAT PHY

### **EF/GF - Project:**

- Written by ER
- Realistic and well-defined objectives in terms of career advancement
- A concrete plan of training-throughresearch for 12 - 24 months at the host organisation's premises under the direct supervision of the supervisor







#### **EF/GF - Secondments:**

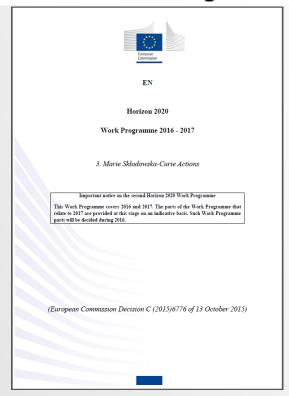
- Only in Europe (EU-MS/AC)
- Clearly justified and described
- Single period or divided into shorter mobility periods
- Can be at more than one partner organisation
- Can be to an Institution in the country of the beneficiary
- Can be in the same sector (academic-academic)

| Duration of the fellowship | Maximum duration of secondment |
|----------------------------|--------------------------------|
| ≤ <b>18</b> months         | <b>3</b> months                |
| > <b>18</b> months         | <b>6</b> months                |

# INTRODUCTION: IMPORTANT DOCUMENTS



#### **MSCA Work Programme**



### Guide for Applicants

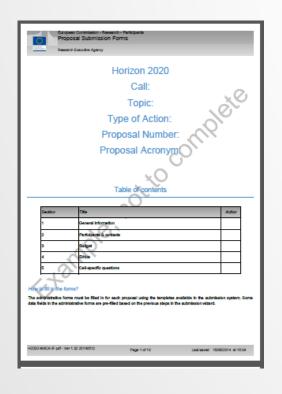


Individual Fellowships (IF)

10 June 2016

Disclaimer
This guide aims to facilitate potential applicants. It is provided for information purposes only and is not intended to registed consultation of any applicable legal sources. Neither the European Commission not the Reaseach Securitie Agrecy (or any person acting on their behalf) can be held responsible for the use made of this guidance document. The guidance provided in the Ancessed hold Gear's Agreement half prevail in case of discepancies.

# INTRODUCTION: PROPOSAL STRUCTURE – PART A OxygenEum PROPOSAL STRUCTURE – PART A





etc.

# INTRODUCTION: PROPOSAL STRUCTURE – PART A OxygenEum OxygenEum

Section 1 - General Information requests information about the proposal, including an abstract of the action proposal.

#### Section 2 - Administrative data of participating organisations

- requests information about the main supervisor and the supervisor's host institution (the beneficiary); and
- requests information about the supervisor in the TC and the partner organisation (for Global Fellowships).

**Section 3 – Budget** requests information on the duration (person-months) to calculate the total requested EU contribution.

**Section 4 – Ethics** identifies any ethical aspects of the proposed work. Even if there are no issues, you must simply confirm that none of the ethical issues apply to the proposal.

**Section 5 - Call specific questions** request declarations related to eligibility and personal data, together with questions on any secondment in Europe.

### INTRODUCTION: **Oxygen**Restring li PROPOSAL STRUCTURE - PART B

#### **DOCUMENT 1 (13-PAGE LIMIT APPLIED)**

START PAGE (1 page)

#### LIST OF PARTICIPATING ORGANISATIONS

Max 10 Pages! START PAGE CC **EXCELLENCE** 1. 2. IMPACT QUALITY A 3.

.. (MAX 10 PAGES SECTIONS 1-3)

TONS 1-3)

#### **DOCUMENT 2 (NO OVERALL PAGE LIMIT APPLIED)**

- CV OF THE EXPERIENCED RESEARCHER
- 5. CAPACITIES OF THE PARTICIPATING ORGANISATIONS
- ETHICAL ASPECTS
- LETTER OF COMMITMENT OF PARTNER ORGANISATION (GF ONLY) 7.

### INTRODUCTION: AWARD CRITERIA



- 3 award criteria:
  - Excellence
  - Impact
  - Implementation
- Overall threshold: 70%

### Example:

For each criterion: grade from 0 to 5 (e.g. 4.5/5/4.7)

$$\Rightarrow \frac{4.5 \times 50\%}{5} + \frac{5 \times 30\%}{5} + \frac{4.7 \times 20\%}{5} \equiv 94$$

| Excellence             | <b>Impact</b>                   | <b>Implementation</b>      |
|------------------------|---------------------------------|----------------------------|
| 50%                    | 30%                             | 20%                        |
|                        | Weighting                       |                            |
| 1                      | 2                               | 3                          |
| P                      | riority in case of ex ac        | equo                       |
| NB: An overall thresho | ld of 70% will be app<br>score. | lied to the total weighted |

Each criterion will be scored out of 5. Decimal points may be given.

The scores indicate the following with respect to the criterion under examination:

- 0 Proposal fails to address the criterion or cannot be assessed due to missing or incomplete information.
- 1 Poor. The criterion is inadequately addressed, or there are serious inherent weaknesses.
- 2 Fair. Proposal broadly addresses the criterion, but there are significant weaknesses.
- 3 Good. Proposal addresses the criterion well, but a number of shortcomings are present.
- 4 Very Good. Proposal addresses the criterion very well, but a small number of shortcomings are present.
- 5 Excellent. Proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.

### INTRODUCTION: AWARD CRITERIA



- 3 award criteria:
  - Excellence
  - Impact
  - Implementation
- Overall threshold: 70%

# Excellence Impact Implementation 50% 30% 20% Weighting 1 2 3 Priority in case of ex aequo NB: An overall threshold of 70% will be applied to the total veighted score. 5 Pages 3.5 Pages

1.5 Pages

### Example:

For each criterion: grade from 0 to 5 (e.g. 4.5/5/4.7)

$$\Rightarrow \frac{4.5 \times 50\%}{5} + \frac{5 \times 30\%}{5} + \frac{4.7 \times 20\%}{5} \equiv 94$$

# INTRODUCTION: EVALUATION



- Proposals are evaluated in 8 (+3) panels
   CHE, SOC, ECO, ENG, ENV, LIF, MAT, PHY (+ CAR, RI, S&E)
- For the CAR, RI and S&E panels, a multidisciplinary ranking list each will be made
- Researchers select the panel by themselves
- Each application will be evaluated by at least 3 experts
- Consensus report (ESR) establishes proposal's final grade

# INTRODUCTION: EVALUATION



Area of research

Page 56 of 66

### Scientific Areas & selection of Descriptors

To have the most appropriate experts evaluate your proposal you should

- select one of the 5 types of fellowships (EF-ST, EF-CAR, EF-RI, EF-SE, GF)
- select the area of research (e.g. CHE)
- select 3 descriptors

PROPOSAL ACRONYM - Standard EF / CAR / RI / GF / SE (Delete as appropriate and include as header on each page)

# C1 - Synthetic Chemistry and Materials Biomaterials, Biomaterials synthesis Chemistry of condensed matter Colloid chemistry Combinatorial chemistry Coordination chemistry Corrosion Intelligent materials, self-assembled materials

Chemistry (CHE)

Ionic liquids
Macromolecular chemistry
Materials for sensors
Molecular chemistry
Nanochemistry
Nanochemistry
Nano-materials (production and properties)
New materials: oxides, alloys, composite, organic-inorganic hybrid
nanoparticles
Porous materials
Solid state materials
Solid state materials

Supramolecular chemistry
Surface modification
Thin films

C2 - Physical and Analytical Chemical Sciences
Sub-Area of research

Analytical chemistry
Chemical instrumentation
Chemical reactions: mechanisms, dynamics, kinetics and catalytic reactions
Electrochemistry, electro dialysis, microfluidics, sensors
Method development in chemistry
Molecular architecture and structure
Photochemistry
Physical chemistry
Physical chemistry of biological systems
Radiation and nuclear chemistry

Theoretical and computational chemistry

C3 - Organic/environmental/food chemistry

Sub-Area of research

Spectroscopic and spectrometric techniques

**Descriptors**Biogeochemistry, biogeochemical cycles, environmental chemistry
Environment chemistry
Food chemistry

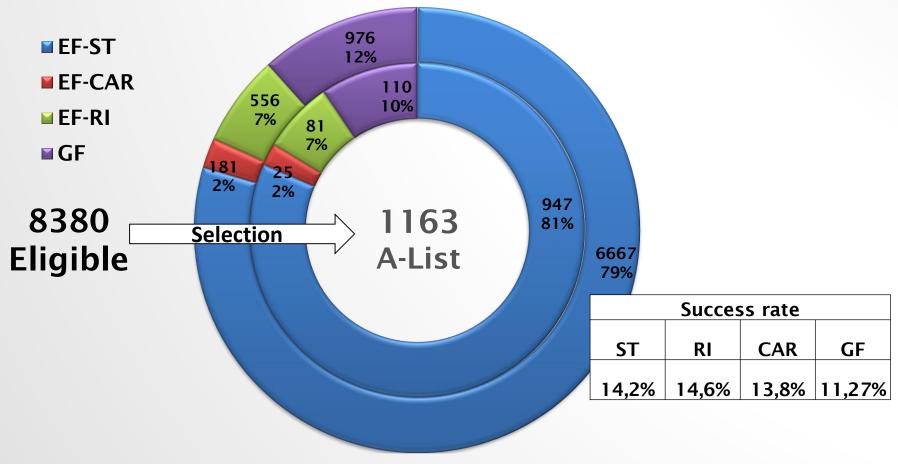
Marie Skłodowska-Curie Actions, Guide for Applicants Individual Fellowships (IF) 2016

The list of descriptors can be found in the GfA from p. 55 on!

# INTRODUCTION: IF 2015 STATISTICS



### Eligible and A-List Proposals



# INTRODUCTION: IF 2015 STATISTICS



### Cut-off thresholds:

| Panel | European<br>Fellowship | Global<br>Fellowship |
|-------|------------------------|----------------------|
| CHE   | 90.8                   | 94                   |
| ECO   | 89.8                   | 94                   |
| ENG   | 90.6                   | 93.8                 |
| ENV   | 91.2                   | 93.6                 |
| LIF   | 92.4                   | 93.8                 |
| MAT   | 91                     | 91.6                 |
| SOC   | 92.2                   | 93.6                 |
| PHY   | 91.2                   | 93.4                 |
| RI    | 92.2                   | N/A                  |
| CAR   | 91.2                   | N/A                  |

#### Example:

For each criterion: grade from 0 to 5 e.g. 4.5 / 5 / 4.7

$$\Rightarrow \frac{4.5 \times 50\%}{5} + \frac{5 \times 30\%}{5} + \frac{4.7 \times 20\%}{5} \equiv 94$$

# INTRODUCTION: TIMELINE







Excellence: Sub-chapters

- Weight: 50%
- 1.1 Quality and credibility of the research/innovation action (level of novelty, appropriate consideration of inter/multidisciplinary and gender aspects)
- 1.2 Quality and appropriateness of the training and of the two way transfer of knowledge between the researcher and the host
- 1.3 Quality of the supervision and of the integration in the team/institution
- 1.4 Capacity of the researcher to reach or re-enforce a position of professional maturity/independence



-At your table, please discuss among yourselves and -

-Note things one should NOT do in this part

Please tell me one thing per table which should be absolutely avoided

Time for discussion 10 minutes

And: Don't worry, there are no 'wrongs' or 'rights' for this exercise!



1. Excellence: Sub-chapters

- Weight: 50%
- 1.1 Quality and credibility of the research/innovation action (level of novelty, appropriate consideration of inter/multidisciplinary and gender aspects)
- 1.2 Quality and appropriateness of the training and of the two way transfer of knowledge between the researcher and the host
- 1.3 Quality of the supervision and of the integration in the team/institution
- 1.4 Capacity of the researcher to reach or re-enforce a position of professional maturity/independence



1. Excellence: Sub-chapters

Weight: 50%

- 1.1 Quality and credibility of the research/innovation action (level of novelty, appropriate consideration of inter/multidisciplinary and gender aspects)
  - Introduction, state-of-the-art, objectives and overview of the action
  - Research methodology and approach
  - Originality and innovative aspects of the research programme
  - Gender dimension
  - Interdisciplinarity
  - o Formulate an overarching aim or goal of your project
  - Finetune this through specific objective/aims/research questions
  - Keep the state-of-the-art part focussed on your topic
  - While the project should be original and ambitious, it must still be feasible
  - o Graphics and tables can help to summarise and display information
  - o Timeliness: why carry out this research now?
  - How will the research contribute to advancements in your field?
  - Describe how your research is novel and goes beyond the state of the art



Excellence: Sub-chapters

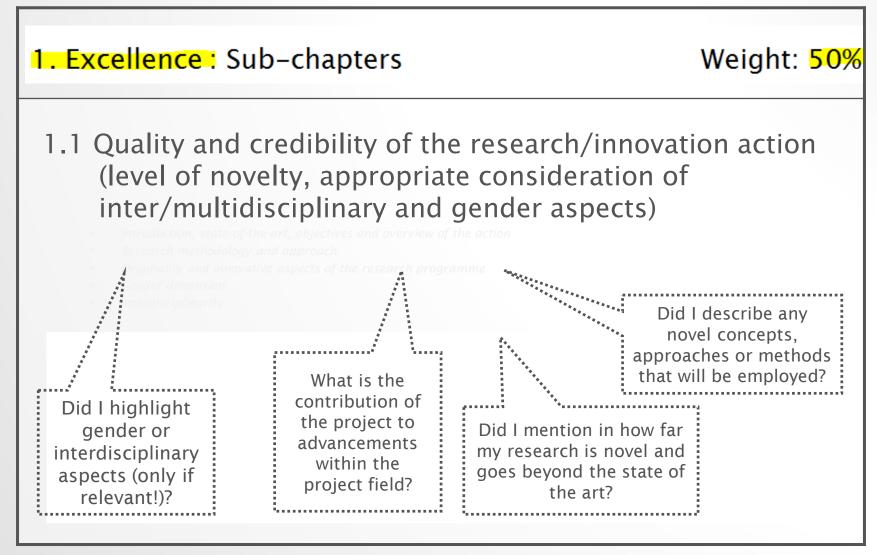
Weight: 50%

1.1 Quality and credibility of the research/innovation action (level of novelty, appropriate consideration of inter/multidisciplinary and gender aspects)

Gender dimension

- Try to include a training on gender issues (in the Training Plan) as appropriate
- Regarding the content of the Action, there are 3 important questions:
  - -Does it matter whether test persons are male or female?
  - -How do males or females respond to certain things?
  - -Does it matter wether scientist is male or female?
- If no gender topics: add 1 sentence like 'gender does not apply because...'







Weight: 50%

### 1. Excellence: Sub-chapters

- Spell out the training objectives
- Clearly describe what you are trying to achieve, ev. one task/WP to training
- Link to your overall short and long term career goals
- Include a training schedule with well-defined timeframe
- Include the preparation and use of a Personal Career Development Plan
- Describe for each form of training what knowledge you will gain
- 1.2 Quality and appropriateness of the training and of the two way transfer of knowledge between the researcher and the host
  - Describe what knowledge will be transferred and how (2-way TOK)
  - What specific measures will you use to embed this knowledge into the host organisation (mentoring students, delivering workshops, attending conferences, building collaborations with other European research organisations)
  - Describe any new networks or collaborations that will arise from the fellowship



1. Excellence: Sub-chapters

Weight: 50%

How will the training in this fellowship open up career possibilities for me?

Did I describe the scientific and transferable skills I will acquire?

1.2 Quality and appropriateness of the training and of the two way transfer of knowledge between the researcher and the host

Does the text show how I will gain new knowledge from the hosting organisation during the fellowship through training? Did I outline the capacity for transferring my knowledge previously acquired to the host organisation?



1. Excellence: Sub-chapters

- Weight: 50%
- Demonstrate that the supervisor(s) are experts in the research area
   (cite their publications, include his/her track record and collaborations)
- Mention if supervisor has experience with EU projects
- Spell-out the supervision arrangements e.g., frequency of meetings, help with Career Development Plan etc.
- Outline the practical arrangements at the host institution (e.g. helping you with visas or with finding accommodation)
- Demonstrate how your expertise can be of use also for the students
- 1.3 Quality of the supervision and of the integration in the team/institution
  - Qualifications and experience of the supervisor (s)



## 1. Excellence: Sub-chapters

Weight: 50%

Did I mention the supervisor's participation in projects, publications, patents and any other relevant results?

Does my text show that the ER will be well integrated within the hosting organisation (in order that all parties gain the maximum knowledge and skills from the fellowship)?

> Did I mention the supervisor's track record of work, collabortions and level of experience on the research topic proposed?

Did I mention the relevant offices to help you with practical problems (e.g. visas or accomodation)

- 1.3 Quality of the supervision and of the integration in the team/institution
  - Qualifications and experience of the supervisor (s)



Weight: 50%

## Excellence: Sub-chapters

- Need excellent track record appropriate to career stage, discipline and sector (e.g. publications/conference participation, granted patents, monographs, book chapter, examples of leadership in industrial innovation)
- Include all relevant experience (e.g. teaching, consultancy, supervision etc.)
- Provide a clear statement that the researcher is a good match to the proposed research but need to demonstrate that they will learn something new
- Include a description of major research achievements -a short paragraph is sufficient. Link to information in CV -don't duplicate
- Provide good evidence of the candidate's ability to think/act independently and show leadership
- 1.4 Capacity of the researcher to reach or re-enforce a position of professional maturity/independence



1. Excellence: Sub-chapters

Weight: 50%

Here you can demonstrate your potential for reaching professional maturity! The reviewers will select the candidate that will benefit most in terms of career prospects from the MSCA IF

1.4 Capacity of the researcher to reach or re-enforce a position of professional maturity/independence



Weight: 50%

### 1. Excellence: Sub-chapters

Did I show that I belong to the most talented researchers? Did I demonstrate that I am worth the investition?

Did I point out how I will be able to reach a position of professional maturity? Is my talent demonstrated through ideas and through my track record?

: Did rexplain what: my ambitions are and how the project will help me reach this next step?

> ...Dis.I-mention-the.. Career Development Plan + outline it

1.4 Capacity of the researcher to reach or re-enforce a position of professional maturity/independence



### **Evaluation Summary Report (ESR):**

#### Criterion 1 - Excellence

Score 5.00 (hreshold: 0/5.00, Weight: 50.00%)

Quality, I movative aspects and credibility of the research (including inter/multidisciplinary aspects)

Clarity and quality of transfer of knowledge/training for the development of researcher in light of the research objectives Quality of the supervision and the hosting arrangements

Capacity of the researcher to reach or re-enforce a position of professional maturity in research

#### Strenaths:

- The objectives of this innovative and original research project are of a high quality, clearly articulated against a comprehensive and timely review of the current state-of-the-art.
- •The proposed work exploits a multidisciplinary and intersectorial approaches to tap into the expertise and knowledge of many of the host scientists and their network of international scientists.
- The fellow will receive training through research under the direct supervision of the scientist for a convincing customised career development plan.
- •In addition to preparing the fellow for the real-world research training that focuses on the science and hard skills necessary to be an exemplary scientist in clinical epidemiology, the fellow is also exposed to unique learning opportunities to develop complementary and transferable soft skills.
- The experienced researcher's expertise will also benefit the Host and secondment institutions.
- •The supervisors in both Host and secondment institutions have an extensive experience in the field of the proposal, an impressive publication track record, funding and active international collaborations.
- The host institution is committed to nurturing and mentoring of experienced researchers. Many of the former students of the supervisor made successful careers.
- •The hosting arrangement is in accordance with the "European Charter for Researchers" to integrate the fellow within the Host organisation.
- •The major achievements of the fellow (track record of publications, funding, supervising and mentoring) convincingly support their ability to take initiative/advantage, leadership potential, independent thinking and teaching/management qualities.
- The researcher has the appropriate profile and experience for the successful completion of the proposed training through research.

#### Weaknesses:

None detected

#### Overall comments

Not provided



Lesson learned from evaluators' comments:

Research quality is the solid rock of excellence



"The proposed research is of very high quality utilising cutting-edge

"There is a synergy with a recent ERC Advanced Grant awarded to the host."

'Encouraging preliminary results are shown.

Scientific quality & originality are

"The approach is perfectly suited to achieve the

Excellent overview of state of the art

"The research objectives are clearly formulated and are adequately outlined against the state of the art."

"The proposal is vague in terms of working methods, theories and scientific

"The proposal does not provide sufficient information to demonstrate that the research project has the potential to be applied more generally."

> Reference to originality is missing

"The aims of the research project are

"The proposal does not present sufficient data to assess the advantages and drawbacks of the proposed methods."



### Lesson learned from evaluators' comments:

### Be original



"It is an innovative and very interesting proposal with the potential to make a significant contribution to the field."

"This is high-risk, high-impact research."

"The project is original and innovative, and the timeliness matches the European and international research areas.

"The project is innovative and appropriate, as incises in a field of great interest and novelty and growth."

"The advancement of the state of the art that the project is expected to make lacks detailed justification.'

"While [the proposed research] may have innovative aspects, these simulations are relatively standard in scope."

"The innovative aspects are not clearly outlined since an existing technology will

"The originality of the project is difficult to evaluate."



Lesson learned from evaluators' comments:

Be clear about the objectives of your research training



"The research training objectives and the corresponding activities are well presented and clear."

"The training activities are well described and have specific, important and credible scientific objectives, complementing the researcher's background."

"The research training appears rich and well planned."

"The research training objectives are broken down into components and described clearly."

"The description of the training objectives lacks detail."

"The proposal does not give sufficient information on how this generic training would feed into specific scientific questions in the research programme."

"The training needs identified are largely generic areas of science and technology; this is far too large and general, given the time span of the project."



2. Impact: Sub-chapters

Weight: 30%

- 2.1 Enhancing the potential and future career prospects of the researcher
- 2.2 Quality of the proposed measures to exploit and disseminate the action results
- 2.3 Quality of the proposed measures to communicate the action activities to different target audiences

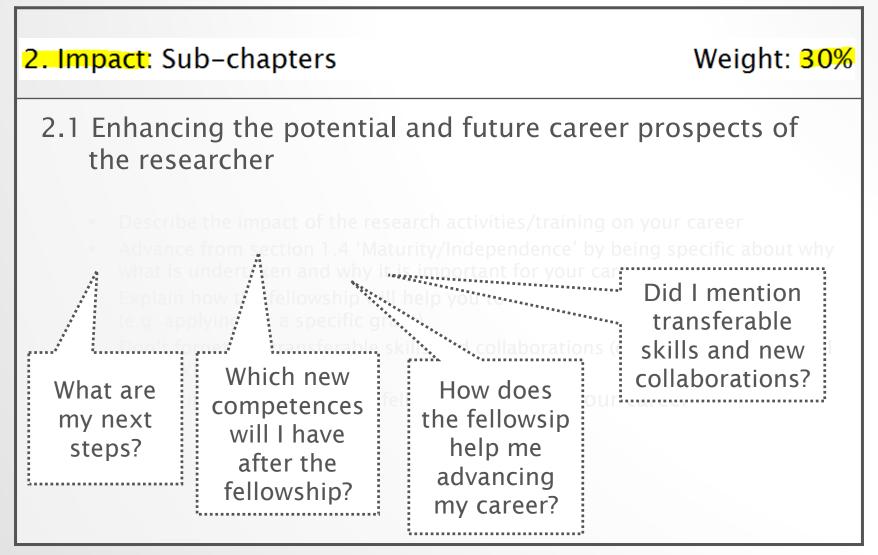


2. Impact: Sub-chapters

Weight: 30%

- 2.1 Enhancing the potential and future career prospects of the researcher
  - Describe the impact of the research activities/training on your career
  - Advance from section 1.4 'Maturity/Independence' by being specific about why what is undertaken and why it is important for your career
  - Explain how the fellowship will help you to reach the next step (e.g. applying for a specific grant)
  - Don't forget the transferable skills and collaborations (expanding international network)
  - Be specific, explain HOW the fellowship will help your career







Weight: 30%

## 2. Impact: Sub-chapters

- Show the measures you will undertake to appropriately use your project's results - commercial vs. non-commercial
- Exploitation: further research activities, developing or creating and marketing a product or process, creating and providing a service
- Clarify potential intellectual property issues at proposal stage

# 2.2 Quality of the proposed measures to exploit and disseminate the action results

- Dissemination: public disclosure of results (scientific publication, open access)
- Show the measures you will undertake to publicise your project's results
- Dissemination objectives: Awareness raising, interest raising, persuation about the relevance and applicability of something



2. Impact: Sub-chapters Weight: 30% concrete Did I make reference to the planning 'Dissemination & Exloitation' included in section of the H2020 Online the Gantt Manual? 2.2 Quality of the proposed measures to exploit and disseminate the action results Did I mention possible markets or target groups?



## 2. Impact: Sub-chapters

Weight: 30%

- Explain your communication strategy here
- Outline how exactly your project results will reach the public
- Public engagement and communication activities you will carry out during the project should be described in detail
- link to the communication section of the H2020 Online Manual
- Explain how the outreach activities will help to create awareness of the importance of your research
- 2.3 Quality of the proposed measures to communicate the action activities to different target audiences



## 2. Impact: Sub-chapters Weight: 30% Explain your communication strategy here Small focused Audiences: Publications, Conferences, Training Outline how exactly your project ublic ' carry out during the ac Large broad Audiences: Newsletters, press releases, flyers brochures, booklets, flyers Large broad Audiences: Newsletters, press releases, flyers, brochures, booklets, flyers, newspapers and magazines, brochures, brochu Small focused Augiences. Training Small focused Augiences. Training Augiences. Training Small focused Augiences. Training Small focused Augiences. Training ıual ess of the ن communicate the carget audiences Social Media

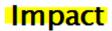


2. Impact: Sub-chapters Weight: 30% Are the Are the public planned engagement and activities communication realistic? activities creative? 2.3 Quality of the proposed measures to communicate the action activities to different target audi Is the concrete planning included in the Gantt Chart?



#### Exercise:

- Read the **Impact** part of the example proposal
- Try to detect strengths and weaknesses



- 0 Proposal fails to address the criterion or cannot be assessed due to missing or incomplete information.
- 1 Poor. The criterion is inadequately addressed, or there are serious inherent weaknesses.
- 2 Fair. Proposal broadly addresses the criterion, but there are significant weaknesses.
- 3 Good. Proposal addresses the criterion well, but a number of shortcomings are present.
- 4 Very Good. Proposal addresses the criterion very well, but a small number of shortcomings are present.
- 5 Excellent. Proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.
- Discuss in your group, give a mark (from 0-5)

#### IMPORTANT:



## **Evaluation Summary Report (ESR):**

#### Criterion 2 - Impact

Score: (Threshold: 0/5.00, Weight: 30.00%)

Enhancing research- and ir.nevation-related human resources, skills, and working conditions to realise the potential of individuals and to provide new career perspectives

Effectiveness of the proposed measures for communication and results dissemination

#### Strengths:

- The fellowship offers an opportunity to learn through research in a multidisciplinary environment that allows the very experienced researcher to be emerged into the scientific community of clinical epidemiologists.
- •The impact of new competences acquired during the fellowship will be significant for the development of the fellow's career—to become a job-ready, mature and independent researcher who is firmly embedded in the scientific community working in the field of clinical trials.
- Developing an innovative approach in research planning will have potential to considerably decrease the human and monetary cost of future clinical research in Europe.
- •The researcher is experienced in dissemination. The outreach strategy to communicate and share the research results with the general public is very well considered and described in detail. The fellow will play a major role in promoting the research results to the general public via various channels as a Marie Curie Ambassador. The researcher will emphasize the role of women in science.
- The results will also be shared with the scientific community through presentations at conferences, seminars, online materials and publications in peer reviewed journals.
- •In accordance with the European Charter for Researchers, appropriate arrangement will be put in place to exploit and to commercialise any intellectual property rights that will arise from the research results.

#### Weaknesses:

None detected

#### Overall comments

Not provided



## **Evaluation Summary Report (ESR):**

### Criterion 2 - Impact

Score: 5.00 Threshold: 0/5.00 , Weight: 30.00%)

Enhancing research- and innovation-related human resources, skills, and working conditions to realise the potential of individuals and to provide new career perspectives

Effectiveness of the proposed measures for communication and results dissemination

#### Strengths:

- The fellowship offers an opportunity to learn through research in a multidisciplinary environment that allows the very experienced researcher to be emerged into the scientific community of clinical epidemiologists.
- •The impact of new competences acquired during the fellowship will be significant for the development of the fellow's career—to become a job-ready, mature and independent researcher who is firmly embedded in the scientific community working in the field of clinical trials.
- Developing an innovative approach in research planning will have potential to considerably decrease the human and monetary cost of future clinical research in Europe.
- •The researcher is experienced in dissemination. The outreach strategy to communicate and share the research results with the general public is very well considered and described in detail. The fellow will play a major role in promoting the research results to the general public via various channels as a Marie Curie Ambassador. The researcher will emphasize the role of women in science.
- •The results will also be shared with the scientific community through presentations at conferences, seminars, online materials and publications in peer reviewed journals.
- •In accordance with the European Charter for Researchers, appropriate arrangement will be put in place to exploit and to commercialise any intellectual property rights that will arise from the research results.

#### Weaknesses:

None detected

#### Overall comments

Not provided



Lesson learned from evaluators' comments:

Link the project to a bigger picture – your career



"The proposal clearly describes how the completion of the project and the acquired skills will improve the career prospects of the applicant."

"The proposal demonstrates convincingly how the fellowship will contribute to the development of the applicant's career, particularly in terms of international links and potential future international collaborations."

"The contribution of the fellowship to the developments of the long-term career of the applicant is clearly presented." "Much of the work to be done is a continuation of previous work of the applicant, which limits its impact on their career."

"It is not comprehensively explained in the proposal how the training provided will" influence the researcher's career development."

"There are no concrete plans or specific considerations on the career development of the fellow."



# Lesson learned from evaluators' comments: Justify your claim

"The proposal is not very clear concerning the additional research training to be received."

"The proposal describes a series of contributions to the researcher's career development, but inadequate information has been presented to assess these claims."

"The relevance and quality of transferable skills offered are not substantiated."

The impact of the proposed outreach activities is presented but not fully justified on the basis of information provided in the proposal."

# A SUCCESS STORY





https://www.youtube.com/watch?v=6 bVCOMwoUtw

MSCA Success Story - Aleksandar Pajkanovic Servia

Net4 M⊕bility

**Net 4 Mobility** 

Abonnieren 28

413 Aufrufe



Budget calculated based on information in Form A4

 Financial support provided for the duration of the fellowship

### 100% of the eligible costs

 The European Commission covers up to 100% of the eligible costs





- Expenses covered by the EU:
  - the allowances of the researcher to be trained
  - research, training and networking costs
  - management and indirect costs

 Maximum amount is fixed in the Grant Agreement





- Fully based on unit costs
- Unit cost: pre-calculated cost for the implementation of the action
- Amounts in € per unit





One unit is defined as one person-month

### two groups:

- Unit costs are divided into two groups:
  - Researcher unit costs
  - Institutional unit costs

|                           | Researcher unit cost [person/month] |                       |                     | Institutional unit cost<br>[person/month]      |                           |
|---------------------------|-------------------------------------|-----------------------|---------------------|--|---------------------------|
|                           | Living<br>allowance*                | Mobility<br>allowance | Family<br>allowance | Research,<br>training &<br>networking<br>costs | Management<br>& overheads |
| Individual<br>Fellowships | 4 650                               | 600                   | 500                 | 800  | 650                       |



Most countries tax the income!

<sup>\*</sup>adjusted through the application of a country correction coefficient

## FINANCIAL ASPECTS- EXAMPLE



A French researcher without family obligations who obtained her PhD in France on 15 June 2013 in Chemistry applies jointly with a university in Germany for a 24-month fellowship in the CHE panel. In the last 3 years she was in Germany for 5 months. Part B provides for a secondment split in 2 periods of each 2 months at an industrial partner in Ireland.

The budget calculation would be like this:

Total duration = 24 months (person-months) Country of the host organisation = Germany

1. Living allowance =€ 4,650 x 24 x DE Country Correction Coefficient (CCC)

=€ 4,650 x 24 x 98.8%

**=€ 110,260.80** 

2. Mobility allowance =€ 600 x 24=€ 14,400

3. Family allowance = N/A

4. Research, training and networking costs = € 800 x 24=€ 19,200

5. Management and indirect costs =€ 650 x 24=€ 15,600

Maximum EU contribution = € 110,260.80 + 14,400 + 19,200 + 15,600

**=€ 159,460.80** 

# PROPOSAL PARTS – IMPLEMENTATION



3. Implementation: Sub-chapters

Weight: 20%

- 3.1 Coherence and effectiveness of the work plan
- 3.2 Appropriateness of the allocation of tasks and resources
- 3.3 Appropriateness of the management structure and procedures, including risk management
- 3.4 Appropriateness of the institutional environment (infrastructure)

# PROPOSAL PARTS – IMPLEMENTATION



3. Implementation: Sub-chapters

Weight: 20%

- 3.1 Coherence and effectiveness of the work plan
  - Describe here your work packages, tasks and resources
  - A work package (WP) is a sub-part of the main project
  - Each WP has resources, tasks, milestones and deliverables
  - Deliverables and milestones should be provided in a list
  - Complete the required Gantt Chart to illustrate timelines
  - You can also include Work Packages for Dissemination, Exploitation and Public Engagement, Training & Transfer of Knowledge (including any secondments)

## PROPOSAL PARTS – IMPLEMENTATION



3. Implementation: Sub-chapters

Weight: 20%

3.1 Coherence and effective

plan

es

Deliverables:

A deliverable is a concrete output of the project (e.g.)

A deliverable is a concrete output of the project (e.g.)

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A deliverable is a concrete output of the project (e.g.)

A deliverables: A deliverable is a concrete output of the project (e.g., contractual obligation document, software, prototype) - contractual obligation A milestone is a control point in the project (e.g., completion of key deliverable, analysis or experiment)

Milestones:

A milestone is a control point in the project

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A milestone is a control point in the project in the p anagement, Dissemination, Milestones. ang & Transfer of Knowledge

# PROPOSAL PARTS - IMPLEMENTATION

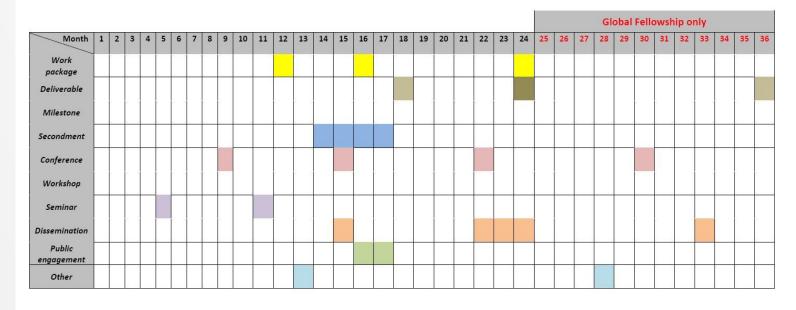


3. Implementation: Sub-chapters

Weight: 20%

#### **Example Gantt Chart**

Reflecting work package, secondments, training events and dissemination / public engagement activities



Delete rows and columns that do not apply.

# PROPOSAL PARTS – IMPLEMENTATION



3. Implementation: Sub-chapters Weight: 20% 3.1 Coherence and effectiveness of the work plan Is the project designed in such a way to achieve the desired Did I fill in Is the work the Gantt Chart? plan Is the time allocated Is something coherent? to each project part missing? realistic?

# PROPOSAL PARTS - IMPLEMENTATION



3. Implementation: Sub-chapters Weight: 20%

## 3.2 Appropriateness of the allocation of tasks and resources

- Evaluators want to know if your project is realistic and feasible
- Suitability of the workplan and the mobilisation of resources
- Allocation of person-months to each activity

# PROPOSAL PARTS - IMPLEMENTATION



Weight: 20%

3. Implementation: Sub-chapters

3.2 Appropriateness of the allocation of tasks and resources

Evaluators want to know if our project is realistic and feasible

Suitability of the workplood and the mobilisation of a sources

Allocation of person to each activity

How does the work plan and the allocated resources ensure that the research and training objectives are reached?

Is the time you allocated for each task appropriate?



Weight: 20%

3. Implementation: Sub-chapters

- Cover all aspects of project organisation and management (including progress monitoring mechanisms)
- Describe how the budget will be managed
- Include management of IP rights, if applicable
- 3.3 Appropriateness of the management structure and procedures, including risk management
  - Contingency plans (back-up/alternative plans to manage risk)
  - A well-thought out risk management strategy indicates a well-planned project
  - Address scientific AND project-related risks



3. Implementation: Sub-chapters

Weight: 20%

Did I describe what kind of administrative and technical support I will have from the host institution?

Is the project management solid?

3.3 Appropriateness of the management structure and procedures, including risk management

Contingency plans (back-up/alternative plans \*
A well-thought out risk management strategy i

Which risks might

I face in the

project? Do I

have a plan B?

n and ma



Weight: 20%

3. Implementation: Sub-chapters

- Here you describe the host institution (infrastructure, logistics, facilities)
- Mention any administrative or practical arrangements (e.g. if your project will be allocated specific technician support time etc)
- Explain why the project has a maximum chance of success if carried out there
- Mention main tasks and commitment of the host and any partner institutions
- For Global Fellowship, clearly explain the complementarities between the two organisations (in and outside Europe) and how these will be exploited

3.4 Appropriateness of the institutional environment (infrastructure)



3. Implementation: Sub-chapters

Weight: 20%

Did I describe the infrastructure available at the host institution that is necessary for my project?

Did I make it clear ractical arrangen why the project has upport time etc. a maximum chance of success if carried out at the chosen host instituion?

3.4 Appropriateness of the institutional environment (infrastructure)

nent of the host



Exercise:

-Split in groups

### **Implementation**

- -Read the **Implementation** part of the example proposal
- -Try to detect strengths and weaknesses
  - 0 Proposal fails to address the criterion or cannot be assessed due to missing or incomplete information.
  - 1 Poor. The criterion is inadequately addressed, or there are serious inherent
  - 2 Fair. Proposal broadly addresses the criterion, but there are significant weaknesses.
  - 3 Good. Proposal addresses the criterion well, but a number of shortcomings are present.
  - 4 Very Good. Proposal addresses the criterion very well, but a small number of shortcomings are present.
  - 5 Excellent. Proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.
- -Discuss in your group, give a mark (from 0-5)

#### **IMPORTANT:**

The example proposal is confidential. You can work with the text but please <u>do not take pictures or make copies</u>. <u>We will collect the proposal after the exercise</u>:



### **Evaluation Summary Report (ESR):**

#### Criterion 3 - Implementation

Score: (Threshold: 0/5.00, Weight: 20.00%)

Overall coherence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources Appropriateness of the management structures and procedures, including quality management and risk management Appropriateness of the institutional environment (infrastructure)

Competences, experience and complementarity of the participating organisations and institutional commitment

#### Strenaths:

- •The proposed work plan is structured into work packages, sufficiently presented in a Gantt chart to highlight coherent project activities, deliverables, milestones and timelines for monitoring and assessing the progress of the study.
- The plan includes appropriate allocation of tasks and resources.
- A secondment at the industrial partner is planned with details of the methodology to be learned and the duration of secondment is presented.
- •Appropriate project organisation and management structure including financial management strategy are considered and clearly described in detail. Progress monitoring mechanisms are included and potential risks that can occur during project implementation are described and the appropriate steps to mitigate them are clearly outlined in a convincing way.
- Appropriate measures for the management and exploitation of IP arising from the research results are in accordance with the European Charter for Researchers.
- •Both the host and a secondment institution have an appropriate infrastructure, equipment and all the required research facilities. In addition, the opportunities for acquiring complementary soft skills are offered.
- •As an Endorser of the "European Charter for Researcher", the host is fully committed to offer stimulating research training environment and networking for future generation of scientists.
- •The Host scientists and the collaborating partners have a unique blend of expertise, competences and solid background in clinical trials. The fellow can take advantage of being trained in a multidisciplinary research environment.

#### Weaknesses:

None detected

#### Overall comments

Not provided



### **Evaluation Summary Report (ESR):**

#### Criterion 3- Implementation

Score 5.00 Threshold: 0/5.00 , Weight: 20.00%)

Overall donerence and effectiveness of the work plan, including appropriateness of the allocation of tasks and resources Appropriateness of the management structures and procedures, including quality management and risk management Appropriateness of the institutional environment (infrastructure)

Competences, experience and complementarity of the participating organisations and institutional commitment

#### Strengths:

- •The proposed work plan is structured into work packages, sufficiently presented in a Gantt chart to highlight coherent project activities, deliverables, milestones and timelines for monitoring and assessing the progress of the study.
- The plan includes appropriate allocation of tasks and resources.
- •A secondment at the industrial partner is planned with details of the methodology to be learned and the duration of secondment is presented.
- •Appropriate project organisation and management structure including financial management strategy are considered and clearly described in detail. Progress monitoring mechanisms are included and potential risks that can occur during project implementation are described and the appropriate steps to mitigate them are clearly outlined in a convincing way.
- Appropriate measures for the management and exploitation of IP arising from the research results are in accordance with the European Charter for Researchers.
- •Both the host and a secondment institution have an appropriate infrastructure, equipment and all the required research facilities. In addition, the opportunities for acquiring complementary soft skills are offered.
- •As an Endorser of the "European Charter for Researcher", the host is fully committed to offer stimulating research training environment and networking for future generation of scientists.
- •The Host scientists and the collaborating partners have a unique blend of expertise, competences and solid background in clinical trials. The fellow can take advantage of being trained in a multidisciplinary research environment.

#### Weaknesses:

None detected

#### Overall comments

Not provided



Lesson learned from evaluators' comments:

Ambition is good, but do not be too bold



"The work-plan is credible, comprehensive and well-structured for both periods at the outgoing and return institutes."

"A very detailed work plan is given, which includes milestones and deliverables. Project is highly feasible and credible."

"The technical objectives of the implementation plan are clearly identified."

"The work plan is well laid out, detailed, very clear and feasible."

"Despite the ambitious nature of the project a credible timeline has been demonstrated." "Despite the clear contingency plan, aim 1 will be very challenging and the proposal does not convincingly demonstrate that sufficient time has been allocated for its completion."

"A very ambitious project at an appropriate institution, but the description of actually how the desired aims would be achieved is not very clear."

"The overall work plan is overambitious.

"The proposal lacks details in key performance indicators."

"The work plan is presented in terms of key events, but it is not clear 'how' these will bemanaged, monitored and achieved.'



Lesson learned from evaluators' comments:

#### Host and householder



"The practical arrangements ... are comprehensively described, including regular meetings and training and a very good management structure."

"Very high-quality facilities are present in the host university and they are adequate for the aims of the project."

"The fellow will have access to outstanding equipment, collaboration network and high level academic associations."

"The host institution has a remarkable experience in hosting MC fellows."

"The European return host's qualities and capabilities to absorb and make use of the experience gained by the returning researcher are clearly described."

"The proposal does not clearly describe how the infrastructure at host institution and the projects of the host scientist will be used to support the project."

"The quality of the host's infrastructure is not assessed against the specific needs set out for the execution of the project."

"Supervision arrangements described for the implementation and management of the research project (e.g. monthly meetings with the main supervisor and e-mail reports every trimester) provide insufficient evidence on the availability of effective support from the supervisors."



Lesson learned from evaluators' comments:

Build yourself a safety net



"A very ambitious and detailed work plan is included together with the measures to check the progresses and risk mitigation."

"The researcher included a convincing risk assessment."

"The feasibility and credibility of the project are undermined by the lack of convincing preliminary results, work plan, contingency plans and attention to potential IP issues."

"There is no risk analysis. The candidate does not foresee any contingency actions in case of major impediments in the development of the proposed research."

"Intellectual property rights issues that may rise from the project are not adequately addressed."

## CV



- CV includes the standard academic and research record
- References that can be included are listed in the proposal template
- CV should show the fellow's track record and major relevant achievements
- Besides publications in peer-reviewed journals and citations they have attracted, other credentials may be included according to the field: granted patents, monographs, invited presentations, research expeditions, membership in the steering committee of international conferences, leadership in industrial innovation, or prizes and awards
- The suggested outline for the CV can be found in the standard proposal template

# CAPACITY OF THE OxygenEum PARTICIPATING ORGANISATIONS OxygenEum OxygenEum

 Each participating organisation fills in a form (max one page) giving details on

- the supervisor
- involved research premises
- the organisation's experience

## ABSTRACT



- Write the abstract and choose the keywords last!
- The abstract and keywords are used to select the evaluators
- The abstract can be max. 2000 characters including spaces
- It should NOT be the usual scientific abstract
- It should sell your project
- It should be understandable to the generalist

## ABSTRACT- SPECIFICS



1-2 sentences that put your project into context

"In the EU, 25,000 people die each year as a result of infection by multidrug resistant bacteria, at an estimated cost to healthcare systems of €1.5 billion per year."

Your objective

"This project aims to understand the role of a newly discovered bacterial cell messenger, a-b-c, in conferring drug resistance in bacteria."

- Background information on the state of the art
- Specific aims and details of your project plan

"The RESIST project aims to: 1) understand the role of a-b-c as a cell messenger, and 2) assess a-b-c as an antibiotic target. The role of a-b-c will be studied in a strain of the human pathogen S. resistus. RNA sequencing and proteomics will be used to identify the cellular responses to different a-b-c levels..."

## ETHICAL ISSUES



- The approach to ethics in H2020 is rigorous and well defined
- Applicants complete an "Ethics Issues Table" (in Part A)
- If ethics issues are flagged, the applicants will have to complete a more in-depth Ethics Self-Assessment (in Part B)
  - Clearly describe how Ethical Issues will be managed
  - How does the proposal meet national legal and ethical requirements of the host country?
  - Who will oversee the project's ethical aspects?
     E.g. institutional ethics committee, Data Protection Officer
  - Provide sample consent forms etc.
  - There is no page limit, so provide as much relevant information as possible
- Proposals selected for funding will furthermore pass an Ethics Review Procedure

Try to stick to the Guide for Applicants (from p.51on)!

## OUTREACH/COMMUNICATION



 http://ec.europa.eu/research/mariecurieactions/documents/documentation/public ations/outreach\_activities\_en.pdf

### Outreach and Communication Activities in the MSCA under Horizon 2020

#### Guidelines

MSCA fellows are expected to engage in outreach activities as an integral part of their fellowship. Below is a non-exhaustive set of practical outreach activities that MSCA fellows could consider for their project.

#### Difference between communication and outreach

Outreach and communication activities are related, but are not the same and a good MSCA project should include a mix of both.

Outreach activities are meant to engage a large audience and to bring knowledge and expertise on a particular topic to the general public. Outreach activities can take several forms, such as school presentations, workshops, public talks and lab visits, etc. The objective of outreach is to explain the benefits of research to a larger public (the tax payers who fund your research). Outreach implies an interaction between the sender and the receiver of the message, there is an engagement and a two-way communication between the researcher and the public.

Communication, on the other hand, only goes in one direction from the sender to the receiver. Communication refers to articles in mainstream newspapers and magazines, or on TV and radio channels. Successful communication requires a clear language and attractive scientific subject with outstanding results that can catch the media's attention.

The European Commission is aware that not every MSCA researcher is undertaking research of interest to the mass media. You can start small and attempt having your research published in your local neverpaper. Researchers should be able to explain their project to the large public in accessible language: imagine having to explain what you do to fellow communers on your daily trip to work.

#### Possible activities

In order to give visibility to MSCA projects, fellows could take part in outreach activities such as:

 Marie Skłodowska-Curie Ambassadors: Fellows acting as "Ambassadors" organize activities with the aim of promoting their research to all public audiences. MSCA researchers visit schools and universities or assist educators.



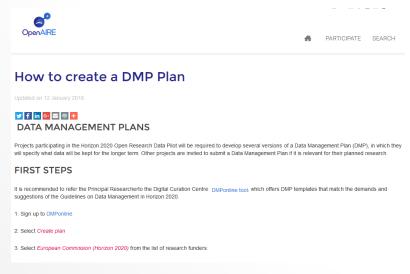
## **OPEN SCIENCE**



Data Management Plan



http://ec.europa.eu/research/participants/data/ref/h2020/grants\_manual/hi/oa\_pilot/h2020-hi-oa-data-mgt\_en.pdf



https://www.openaire.eu/opendatapilot-dmp

## GENDER DIMENSION



www.ec.europa.eu/research/swafs/gendered-innovations



- Determine the relevance of integrating sex and gender analysis in your research. Are there
  any sex differences that should be investigated and addressed? Have you questioned the
  gender assumptions that can influence your scientific priorities, research questions, and
  methods? Do you expect that your research findings affect differently male and females,
  women and men, girls and boys?
- . Use checklists as provided for example by the Gendered Innovations project
- Refer to existing evidence
- If more knowledge on gender dimension needs to be generated, include specific studies on gender in your activities. They are eligible costs!



Engage scientists with gender expertise among your key research staff. You can also include trainings on gender dimension in your proposal, as eligible costs, in order to help researchers develop and share gender expertise in relation to your project.



Links:

**Gendered Innovations project** 

Gender toolkit

For further information or questions please contact RTD-GENDERINRESEARCH@ec.europa.eu

## CHARTER AND CODE



Should be embedded in Evaluation Criteria for all MSCA

- Charter: researchers' career management
- Code: open and transparent recruitment and appraisal
- If institution has endorsed the C&C, include in proposal



http://ec.europa.eu/euraxess/index.cfm/rights/europeanCharter

### ACRONYM



- No title needed, but a good acronym
- Keep in mind it'll be on your CV and you will
- Talk about it so keep it pronouncable, short and catchy
- Check if it doesn't have a 'double meaning' in English, your mother tongue or the country of the host institution
- Check if there isn't already a company/project under that name
- http://acronymcreator.net/

## SELF-EVALUATION FORM



http://ec.europa.eu/research/participants/data/ref/h2020/call\_ptef/e
 f/2016-2017/h2020-call-ef-msca-if-2016-17\_en.pdf

| Proposal Number:  |   |                                    |
|---|---|------------------------------------|
| Proposal Acronym:   |   |                                    |
| Scientific Panel:   |   |                                    |
|   |   |                                    |
| 1. EXCELLENCE   |   |                                    |
| The following aspects will be consid  | lered when assigning an overall score             | e for this criterion:              |
| <ul> <li>Quality and credibility of the r<br/>of inter/multidisciplinary and ger</li> </ul> | esearch/innovation action (level of ider aspects) | novelty, appropriate consideration |
| <ul> <li>Quality and appropriateness of<br/>the researcher and the host</li> </ul>          | of the training and of the two way t              | ransfer of knowledge between       |
| ☐ Quality of the supervision and  | of the integration in the team/inst               | itution                            |
| ☐ Capacity of the researcher to   | reach or re-enforce a position of profe           | essional maturity/independence     |
|   |   |                                    |
| Strengths of the proposal (in bullet p  | point format):                                    |                                    |
| •   |   |                                    |
| •   |   |                                    |
|   |   |                                    |
| Weaknesses of the proposal (in bull   | lot point format):                                |                                    |
| Weaknesses of the proposal (in built  | et point ionnat).                                 |                                    |
| •   |   |                                    |
| •   |   |                                    |
|   |   |                                    |
| Overall comments:   |   |                                    |
| (reflecting the relative importance or  | f the above-mentioned strengths and               | weaknesses)                        |
| •   |   |                                    |
| •   |   |                                    |
|   |   |                                    |
|   |   |                                    |
|   |   |                                    |

# FURTHER INFORMATION AND HELP



#### **Call Information**

Participant Portal call page and Work Programme
 <a href="http://ec.europa.eu/research/participants/portal/desktop/en/home.html">http://ec.europa.eu/research/participants/portal/desktop/en/home.html</a>

### **General Sources of Help**

- Marie Skłodowska-Curie actions website:
   <a href="http://ec.europa.eu/research/mariecurieactions">http://ec.europa.eu/research/mariecurieactions</a>
- EURAXESS: http://ec.europa.eu/euraxess/
- The European Commission's Horizon 2020 Enquiry service:
   http://ec.europa.eu/research/index.cfm?pg=enquiries
- National Contact Points:
   <a href="http://ec.europa.eu/research/participants/portal/desktop/en/support/national\_contact\_points.html">http://ec.europa.eu/research/participants/portal/desktop/en/support/national\_contact\_points.html</a>

### FURTHER INFORMATION AND HELP II



### **Net4Mobility**

 NCP Project Homepage www.net4mobility.eu

### **MSCA** blog

Frequently asked questions about MSCA http://mariecurieactions.blogspot.ch/

## CONTACT DETAILS



Dr. Juliane Sauer

Oxygeneum

julie@oxygeneum.ch

Skype: Juliane Sauer

### KEY MESSAGES



- Prepare the proposal thoroughly
- Begin early with the preparation
- Get support: the National Contact Points of your future host country and your host institution will help you
- Get feedback from multiple sources
- You can do it!
- "Nothing in life is to be feared, it is only to be understood. Now is the time to understand more, so that we may fear less." Marie Curie